

February 12, 2020



**Arcos Dorados Holdings Inc.
(NYSE: ARCO)
Fourth Quarter 2019 Conference Call**

**Scheduled for:
Wednesday, March 18, 2020
10:00 a.m. New York / 11:00 a.m. Buenos Aires**

You are invited to participate on a conference call with the senior management of Arcos Dorados (NYSE: ARCO), to discuss the Company's results for the fourth quarter ended December 31, 2019, which will be reported before the market opens on Wednesday, March 18, 2020. Marcelo Rabach, Chief Executive Officer, and senior management will host the call. Opening remarks will be followed by a question and answer period.

Please use the following link to pre-register for this conference call. Callers who pre-register will be given a unique PIN to gain immediate access to the call and bypass the live operator. You may pre-register at any time, including up to and after the call start time.

To pre-register please go to: <http://dpreregister.com/10139307>

To participate on the day of the call dial 1-888-349-0113 or internationally, 1-412-902-4298 approximately ten minutes before the call and tell the operator you wish to join the Arcos Dorados Conference Call.

To listen to a live broadcast of the call over the Internet or to review the archived call, please visit <https://services.choruscall.com/links/arco200318.html>

The webcast archive will be available two hours after the call through June 17, 2020.

Thank you for your interest.

For more information, please contact:

Dan Schleiniger
VP of Investor Relations
ir@ar.mcd.com
www.arcosdorados.com/ir